EIGHTY-SIXTH ANNUAL CONFERENCE ON TAXATION

Sponsored by the

NATIONAL TAX ASSOCIATION



St. Paul, Minnesota

November 7-10,1993

EIGHTY-SIXTH ANNUAL CONFERENCE ON TAXATION

Sponsored by the

NATIONAL TAX ASSOCIATION

GENERAL INVITATION

The Conference sessions are open, and the public is cordially invited to take part in the discussion following the formal papers to the extent that available time permits.

Anyone may take part in the discussion of resolutions submitted for Conference action, but the voting is confined to members of the National Tax Association.

The registration fee will be \$210.00 for members of NTA, \$250.00 for nonmembers, and \$100.00 for spouses.

MESSAGE CENTER

Arrangements have been made with the Radisson St. Paul Hotel to provide a message center to receive messages and incoming telephone calls. The telephone number of the hotel is:

(612) 292-1900

CONTINUING PROFESSIONAL EDUCATION

Certificate of attendance forms indicating the number of CPE hours for each session may be obtained at the registration desk. The certificate may be used as evidence of attendance to satisfy state requirements.

PLEASE NOTE: Tickets are required for admittance to the Sunday evening reception, the Monday luncheon and the Tuesday evening reception and buffet dinner. If you are planning to attend any of these functions, please be sure to bring with you the tickets that are included in your registration packet.

SUNDAY, NOVEMBER 7, 1993

1:00 PM -5:30 PM REGISTRATION

Lower Lobby

3:45 PM -5:45 PM SPECIAL SESSION

State Suite

CORPORATE TAXATION IN AN INTERSTATE AND INTERNATIONAL ENVIRONMENT

Wayne G. Eggert, AT&T, presiding

THE PERILS OF FORMULARY APPORTIONMENT

Maryann Feldman, Goucher College Robert P. Strauss, Carnegie-Mellon University

BARCLAYS BANK: IS THE END NEAR FOR THE LONG AND WINDING ROAD?

James P. Kleier, Morrison and Foerster (San Francisco, CA)

STATE TAXATION OF FOREIGN SOURCE INCOME AND THE EVOLUTION OF THE FOREIGN COMMERCE CLAUSE STANDARD

James P. Kratochvill, AT&T

MULTISTATE TAX COMMISSION BANK PROPOSAL Alan Friedman, Multistate Tax Commission

DISCUSSANT

John P. James, Frederikson & Byron (Minneapolis, MN)

6:00 PM -7:30 PM RECEPTION

Garden Court

MONDAY, NOVEMBER 8, 1993

7:30 AM -5:30 PM REGISTRATION

Lower Lobby

8:30 AM -9:30 AM **OPENING SESSION**

Gerald D. Bair, President, National Tax Association, presiding Minnesota Ballroom

WELCOME ADDRESS

The Honorable Arne Carlson, Governor of Minnesota

RESPONSE

Helen F. Ladd, First Vice President, National Tax Association

ORGANIZATION OF THE CONFERENCE

Janet L. Staton, Secretary, National Tax Association

PRESIDENTIAL ADDRESS

Gerald D. Bair, President, National Tax Association

9:30 AM -9:45 AM **COFFEE BREAK**

Minnesota West

9:45 AM -11:30 AM FIRST GENERAL SESSION

Minnesota
Ballroom

A CRITICAL LOOK AT OBRA 93 AND BEYOND: A PANEL DISCUSSION

Lowell Dworin, Office of Tax Analysis, U. S. Department of the Treasury, *presiding*

PANELISTS

Rosemary Marcuss, Congressional Budget Office
Dan Feenberg, National Bureau of Economic Research
C. Eugene Steuerle, Urban Institute
Robert Carroll, U. S. Department of the Treasury
John F. O'Hare, Joint Committee on Taxation

11:45 AM -1:30 PM **CONFERENCE LUNCHEON**

Helen F. Ladd, First Vice President, National Tax Association, presiding

Garden Court

KEYNOTE ADDRESS

Alicia H. Munnell, Assistant Secretary, Domestic Policy, U. S. Department of the Treasury

PRESENTATION OF THE DANIEL M. HOLLAND METAL TO CARL S. SHOUP

Gerald D. Bair, President, National Tax Association

1:45 PM -3:15 PM

FIRST CONCURRENT SESSION

Governors I

WHAT'S NEW IN SCHOOL FINANCE

Steven D. Gold, Center for the Study of the States, presiding

PRODUCTIVITY ISSUES IN EDUCATION FINANCE

David Monk, Education Department, Cornell University

WHERE DOES THE MONEY GO?

Lawrence Picus, School of Education, University of Southern California

THE TEXAS SCHOOL MELODRAMA

Catherine Clark, Texas Center for Education Research

1:45 PM -3:15 PM

SECOND CONCURRENT SESSION

Governors II & III

CORPORATE TAX POLICY ISSUES

Thomas S. Neubig, Price Waterhouse (Washington, DC), presiding

THE COMPLIANCE COSTS OF THE U. S. CORPORATE INCOME TAX

Marsha Blumenthal, University of St. Thomas and Joel B. Slemrod, University of Michigan

RESEARCH AND RECOMMENDATIONS OF THE MASSACHUSETTS SPECIAL COMMISSION ON BUSINESS TAX POLICY

Robert Tannenwald, Federal Reserve Bank of Boston and Massachusetts Special Commission on Business Tax Policy

THE CORPORATE ALTERNATIVE MINIMUM TAX: DYNAMIC EFFECTS BETWEEN 1987 AND 1991, AND BEYOND

Geraldine Gerardi, Hudson Milner and Gerald Silverstein, U. S. Department of the Treasury

DISCUSSANTS

Walter T. Gryska, St. Paul Companies, Inc. Thomas F. Pogue, University of Iowa

1:45 PM -3:15 PM

THIRD CONCURRENT SESSION

Governors IV

TAX ADMINISTRATION TRENDS AND ISSUES

Harley T. Duncan, Federation of Tax Administrators, presiding

TAX ADMINISTRATION IN EASTERN EUROPE

James Wooster, Resident Tax Policy Advisor, Bulgaria, U. S. Department of the Treasury (Sofia, Bulgaria)

RESTRUCTURING A TAX AGENCY: THE MINNESOTA EXPERIENCE

Morris J. Anderson, Minnesota Department of Revenue

THE IRS MARKET SEGMENTATION PROGRAM

Barry Janssen, Internal Revenue Service (St. Paul, MN)

DISCUSSANTS

Ernest J. Dronenburg, Jr., California Board of Equalization Joe Huddleston, Tennessee Department of Revenue

3:15 PM -3:30 PM

COFFEE BREAK

Lower Lobby

3:30 PM -5:00 PM

COMMITTEE MEETINGS

Committee Meetings are open to anyone wishing to attend.

EDUCATION IN PUBLIC FINANCE Marion Beaumont, Chair

Mayors Suite

COURSE CONTENT AND METHODOLOGY IN TEACHING THE ECONOMICS OF PUBLIC FINANCE

INNOVATIONS IN TEACHING EXPENDITURE THEORY AND APPLICATIONS

Ronald C. Fisher, Michigan State University

TEACHING AND RESEARCH POSSIBILITIES OF A MICROSIMULATION LABORATORY IN PUBLIC FINANCE COURSES

Simin Mozayeni, State University of New York, College at New Paltz

REVIEW OF UNDERGRADUATE PUBLIC FINANCE TEXTBOOKS

Marion Beaumont, California State University, Long Beach

PANEL DISCUSSION BY EPF COMMITTEE MEMBERS AND INTRODUCTION OF NTA CONFERENCE TEXT MATERIALS EXHIBIT

Eleanor D. Craig, University of Delaware Bernard P. Herber, University of Arizona Michael Veseth, University of Puget Sound

FEDERAL TAXATION AND FINANCE

C. Eugene Steuerle, Chair

Governors I

ORDER OUT OF CHAOS: DO TAX PRINCIPLES APPLY IN A THIRD-BEST, MULTI-TIERED, MULTI-DIMENSIONAL TAX SYSTEM?

PANELISTS

Rosemary Marcuss, Congressional Budget Office Paul R. McDaniel, New York University School of Law Joel B. Slemrod, University of Michigan Charles L. Vehorn, International Monetary Fund

INTERGOVERNMENTAL FISCAL RELATIONS

Governors II & III

Jack Suyderhoud, Chair Elliott Dubin, Vice Chair

EXTERNAL LIMITS ON STATES' AUTHORITY TO TAX BUSINESS

Henry A. Coleman, Center for Government Service, Rutgers University

FINDING A MIDDLE GROUND ON MANDATES Philip M. Dearborn, U.S. Advisory Commission on Intergovernmental Relations

intergovernmental Relations

THE SURPRISING INCREASES IN FEDERAL AID TO STATES

Steven D. Gold, Center for the Study of the States

INTERGOVERNMENTAL TAX REFORM THROUGH VALUE ADDED: THE TAX BASE FOR EDUCATION Thomas A. Niles, Johnson State University

PROPERTY TAXATION

John O. Behrens, Chair

Governors V

LIFE BEFORE THE LEVY - COOPERATION AND BEYOND IN MINNESOTA

John O. Behrens, Moderator

REMARKS

Michael Wandmacher, Property Tax Division, Minnesota Department of Revenue

UPDATE ON RATIOS

Leonard F. Peterson, Sales Ratio Unit, Property Tax Division, Minnesota Department of Revenue

SOME MINUTES FOR CASES OF MOMENT Joan Youngman, Lincoln Institute of Land Policy

COMPUTER CO-OPS -- PROGRESS IN BIG BYTES

Deborah E. Volkert, Property Tax Division, Minnesota Department of Revenue, *Moderator*

MINNESOTA COUNTIES COMPUTER COOPERATIVE

Fred Logman, Executive Director, MCCC
Farley Grunig, Assessor, Cottonwood County
Marilyn Jordan, Business Records Corporation, Tax Liaison

MID-STATES COOPERATIVE

Chad A. Swanson, Executive Director

MINNESOTA COUNTIES INFORMATION SYSTEMS

Dana Flinck, Executive Director Larry Johnson, Lead Programmer/ Analyst

SUM THING NEW? WHEN TO ADD GIS TO CAMA

Scott Renne, Assessor, City of Minneapolis Roger Carlsen, Manager, Assessment Services, City of Minneapolis Brad Henry, Public Works Department, City of Minneapolis

SOIL CAPACITY VALUE FROM GROUND UP

Matt Smith, Assistant to the Commissioner, Minnesota Department of Revenue Dick Rust, Professor Emeritus, Department of Soil Science, University of Minnesota

AMSTERDAM'S TWO RATES--FOR A NEW AMSTERDAM?

Donald J. Reeb, Department of Economics, State University of New York at Albany

STATE SALES AND USE TAXATION

Governors IV

Douglas F. Thorson, Chair

CONSUMERS' SHARE OF THE GENERAL SALES TAX

Raymond J. Ring, Jr., School of Business, University of South Dakota

A REVENUE DEPARTMENT PERSPECTIVE ON THE SALES TAX

Roger Novotny, Director of Business Taxes, South Dakota Department of Revenue

THE AFTERMATH OF QUILL

John E. Gaggini, McDermott, Will & Emery (Chicago, IL)

TAXATION OF FINANCIAL INSTITUTIONS, PRODUCTS AND SERVICES

State Suite

Thomas S. Neubig, Chair

ISSUES IN THE CONSUMPTION TAX
TREATMENT OF FINANCIAL SERVICES

TUESDAY, NOVEMBER 9, 1993

REGISTRATION 8:00 AM -Lower Lobby 5:30 PM ANNUAL MEETING OF THE NATIONAL 8:45 AM -Minnesota TAX ASSOCIATION-TAX INSTITUTE 9:30 AM Ballroom OF AMERICA Gerald D. Bair, President, NTA-TIA, presiding TREASURER'S REPORT NOMINATING COMMITTEE REPORT **ELECTION OF HONORARY MEMBERS** PRESENTATION OF NTA-TIA OUTSTANDING DOCTORAL DISSERTATION AWARDS REPORTS OF STANDING AND STUDY COMMITTEES 9:30 AM -SECOND GENERAL SESSION Minnesota 9:45 AM Ballroom REPORT OF CONFERENCE RESOLUTIONS COMMITTEE Gerald D. Bair, President, NTA-TIA, presiding 9:45 AM -COFFEE BREAK Minnesota West 10:00 AM 10:00 AM -THIRD GENERAL SESSION Minnesota 11:45 AM Ballroom FISCAL DECENTRALIZATION IN TRANSITION ECONOMIES Robert D. Ebel, The World Bank, presiding LESSONS FROM DEVELOPED COUNTRIES

Robin W. Boadway, Queens University Anwar M. Shah, The World Bank

FOR TRANSITION ECONOMIES

SUBNATIONAL FINANCE IN TRANSITION ECONOMIES: TOWARD A SYSTEMIC APPROACH

Richard M. Bird, University of Toronto Christine Wallich, The World Bank

REVENUE SHARING AND EXPENDITURE DECENTRALIZATION IN RUSSIA

Roy W. Bahl, Jorge Martinez-Vasquez & Sally Wallace, Georgia State University

SUBNATIONAL FINANCE AND NATURAL RESOURCE TAXATION

Charles E. McLure, Jr., The Hoover Institution

DISCUSSANTS

Sonia Hamman, U. S. AID, Warsaw Yolanda K. Kodrzycki, Federal Reserve Bank of Boston

11:45 AM -1:00 PM LUNCH

On Your Own

1:00 PM -2:30 PM FOURTH CONCURRENT SESSION

Governors I

TAX POLICY INNOVATIONS IN MINNESOTA: POLICY ANALYSIS AND THE POLITICAL PROCESS

Robert Cline, Minnesota Department of Revenue, presiding

TAX REFORM IN MINNESOTA: A TWENTY-YEAR PERPSECTIVE

John Haynes, Library of Congress

DEVELOPING THE TAX POLICY FOUNDATION

Joel Michael, Minnesota House of Representatives Research Department Daniel Salomone, Minnesota Taxpayers Association

TAX POLICY ANALYSIS IN THE LEGISLATIVE PROCESS

John Brandl, University of Minnesota

APPLIED PUBLIC FINANCE IN MINNESOTA: A CONSULTANT'S VIEW

Helen F. Ladd, Duke University

1:00 PM -2:30 PM

FIFTH CONCURRENT SESSION

Governors II & III

IS THE U.S. READY FOR A VAT?

Joseph J. Cordes, George Washington University, presiding

A U.S. VAT: HAS THE TIME COME YET?

Jon Hakken, Tax Analysis Division, Congressional Budget Office

A VALUE-ADDED TAX FOR THE UNITED STATES:

LESSONS FROM CANADIAN EXPERIENCE

Michael Rushton, Department of Economics, University of Regina

CREDIT METHOD VS. ADDITION METHOD VATS:

A VIEW FROM THE STATES

James Francis, Florida Department of Revenue

1:00 PM -2:30 PM SIXTH CONCURRENT SESSION

Governors IV

ISSUES IN PUBLIC UTILITY VALUATION AND TAXATION

Clarence M. Brasfield, BellSouth Corporation, presiding

THE COST APPROACH: MEASURING OBSOLESCENCE IN RATE BASE REGULATED UTILITIES

Gary C. Cornia and Larry C. Walters, Brigham Young University David W. Shank, Northwest Pipeline Corporation

THE ASSOCIATION BETWEEN SECURITY MARKET VALUES AND TAX-ADJUSTED FUNDAMENTAL VALUES FOR PUBLIC UTILITY PROPERTY

Thomas W. Downs, University of Alabama

THE PUBLIC INTEREST IN UTILITY PROPERTY: IS IT TAXABLE, AND IF SO, TO WHOM?

Richard G. Smith and Eugene A. Ritti, Hawley,
Troxell, Ennis & Hawley (Boise, ID)

James W. McBride and Anne M. Stolee, Heiskell,
Doneldson, Bearman, Adams, Williams
& Caldwell (Washington, DC)

2:30 PM -2:45 PM COFFEE BREAK

Lower Lobby

2:45 PM -4:15 PM

SEVENTH CONCURRENT SESSION

Governors I & V

THE CHANGING DYNAMICS OF **HEALTH CARE FINANCE**

Christopher Zimmerman, National Conference of State Legislatures, presiding

PANELISTS

Manny Martins, Assistant Commissioner of Medicaid, State of Tennessee Ann Kempski, AFSCME Michael Scandrett, Minnesota Health Care Commission

2:45 PM -4:15 PM

EIGHTH CONCURRENT SESSION

Governors II & III

FRONTIERS OF PUBLIC FINANCE: 1993 DOCTORAL DISSERTATION AWARD WINNERS

William H. Oakland, Tulane University, presiding

ECONOMIC INSTRUMENTS FOR HAZARDOUS WASTE POLICY: AN EMPIRICAL ANALYSIS

Hilary Sigman, Department of Economics, University of California, Los Angeles

THE TIMING OF THE STOCK MARKET REACTION TO RIFLE-SHOT TRANSITION RULES

David S. Hulse, School of Accountancy, University of Kentucky

THREE ESSAYS ON THE EFFECTS OF TAXES AND TAX REFORM ON LIFE-CYCLE LABOR SUPPLY

James Ziliak, Department of Economics, University of Oregon

4:30 PM -6:00 PM

COMMITTEE MEETINGS

Committee Meetings are open to anyone wishing to attend.

INTERNATIONAL PUBLIC FINANCE

Governors IV

Emil M. Sunley, presiding

IS FORMULA APPORTIONMENT THE ANSWER?

THIS YEAR'S TAX BILL AND THE CONTINUING DEBATE OVER INTERNATIONAL TAX RULES

Harry Grubert, International Taxation Staff, Office of Tax Analysis, U. S. Department of the Treasury

LOCAL NONPROPERTY TAXATION

Jeff Chapman, Chair

Congress Suite

USING THE SERVICE MIX TO EXPORT URBAN FISCAL DISTRESS

Kathy J. Hayes and Lori L. Taylor, Department of Economics, Southern Methodist University

FINANCING THE PUBLIC COST OF GROWTH: ISSUES AND PRACTICES

Thomas P. Snyder, Indiana University

GETTING PUBLIC WORKS MAINTENANCE OFF THE GENERAL BUDGET

Will Price, University of the Pacific and
Jeff Chapman, University of Southern California

PUBLIC UTILITY AND TRANSPORTATION TAXATION

Clarence M. Brasfield, Chair

Governors I

ROUNDTABLE DISCUSSION OF CURRENT ISSUES AND DEVELOPMENTS IN RAILROAD AND PUBLIC UTILITY TAX LEGISLATION AND LITIGATION

STATE INCOME AND BUSINESS TAXATION

Governors II & III

Fred Ferguson, Chair

CURRENT DEVELOPMENTS IN STATE AND LOCAL TAXES

Maureen Pechacek, Arthur Andersen & Co. (Minneapolis)

ROUNDTABLE DISCUSSION

GEOFFREY
BARCLAYS BANK, ALCAN ALUMINUM, and COLGATE
PALMOLIVE

The NGA/NCSL STUDY FINANCING STATE GOVERNMENT IN THE 1990s THE MTC UNIFORMITY PROPOSALS

COMMITTEE ON COMMITTEES
F. E. Wells, Chair

Mayors Suite

6:30 PM - 7:30 PM

RECEPTION

Minnesota

West

7:30 PM -

BUFFET DINNER

Minnesota East

ENTERTAINMENT

Dudley Riggs' Brave New Workshop and Instant Theater Company

WEDNESDAY, NOVEMBER 10, 1993

8:00 AM -11:00 AM REGISTRATION

Lower Lobby

8:45 AM -10:15 AM NINTH CONCURRENT SESSION

Governors I

TAXATION AS A TOOL OF ENVIRONMENTAL POLICY

Therese J. McGuire, University of Illinois at Chicago, presiding

THE EFFECTS OF HAZARDOUS WASTE TAXES ON WASTE GENERATION AND DISPOSAL

Hilary Sigman, University of California, Los Angeles

A COMPARISON OF ENERGY TAXES AND PERMIT TRADING SYSTEMS FOR STABILIZING U.S. CARBON DIOXIDE EMISSIONS

Joel D. Scheraga and Neil A. Leary, U.S. Environmental Protection Agency

TAXATION TOOLS FOR NONCONVENTIONAL POLLUTANTS

Edith Brashares and Geraldine Gerardi, U. S. Department of the Treasury

DISCUSSANTS

Dana R. Weist, KPMG Peat Marwick (Washington, DC) Thomas A. Downes, Northwestern University Daphne Kenyon, Simmons College

8:45 AM -10:15 AM

TENTH CONCURRENT SESSION

Governors II & III

STATE AND LOCAL ECONOMIC DEVELOPMENT INCENTIVES: GOOD POLICY OR FOLLY?

David L. Sjoquist, Georgia State University, presiding

THE USE OF ECONOMIC DEVELOPMENT INCENTIVES IN A METROPOLITAN AREA

Robert W. Wassmer, Wayne State University

LOCAL TAX POLICIES TO PROMOTE ECONOMIC , DEVELOPMENT

Helen F. Ladd, Duke University

STATE INCENTIVES FOR HIGH TECH INDUSTRY Larry L. Dildine, Price Waterhouse (Washington, DC)

USING STATE POLICIES TO PROMOTE ECONOMIC DEVELOPMENT

Matthew N. Murray, University of Tennessee

DISCUSSANTS

Sally Wallace, Georgia State University
Lee Munnich, Humphrey Institute, University of Minnesota

8:45 AM -10:15 AM

ELEVENTH CONCURRENT SESSION

Governors IV

WHO REALLY PAYS THE TAXES?

Eric J. Toder, Congressional Budget Office, presiding

MEASURING THE BURDEN OF TAX CHANGES: WHAT DO WE TELL CONGRESS?

Thomas Barthold, Joint Committee on Taxation

MEASURING THE DISTRIBUTION OF INCOME AND INCOME TAX ON AN ACCRUAL BASIS

Jon Hakken, Congressional Budget Office

INCIDENCE OF THE CORPORATION INCOME TAX IN AN OPEN ECONOMY

Jane G. Gravelle, Congressional Research Service Eric J. Toder, Congressional Budget Office

EVALUATING THE LONG-RUN BURDEN OF THE RESIDENTIAL PROPERTY TAX AND SELECTED STATE AND LOCAL CONSUMPTION TAXES

Howard Chernick, Hunter College Andrew Reschovsky, University of Wisconsin-Madison

10:15 AM -10:30 AM **COFFEE BREAK**

Lower Lobby

10:30 AM -12:00 NOON

TWELFTH CONCURRENT SESSION

Governors I

MICROSIMULATION MODELS: CURRENT PRACTICE AND NEW DEVELOPMENTS

John J. Hudder, Price Waterhouse (Washington, DC), presiding

THE USE OF MICROSIMULATION MODELS FOR POLICY ANALYSIS: THE NEW YORK STATE PERSONAL INCOME TAX

Tanette Nguyen McCarty and Thomas H. Marks, New York State Division of the Budget

A DYNAMIC APPROACH TO MODELLING INDIVIDUAL INCOME TAX REVENUE

John F. O'Hare and Michael A. Udell, Joint Committee on Taxation

DYNAMIC SIMULATION MODELS FOR LIFETIME TAX IMPACT ANALYSIS

Steven B. Caldwell, Cornell University

TIGHT NATIONAL AND STATE BUDGETS: CAN CITIES PICK UP THE BURDEN?

Charles F. Adams, Jr., The Ohio State University, presiding

ALL IN IT TOGETHER: CITIES, SUBURBS AND LOCAL ECONOMIC REGIONS Larry C. Ledebur, Wayne State University

METROPOLITAN FISCAL DISPARITIES

Roy W. Bahl, Jorge Martinez-Vasquez and David L. Sjoquist, Georgia State University

CITY FINANCES IN THE 1990s

Philip M. Dearborn, U. S. Advisory Commission on Intergovernmental Relations

DISCUSSANTS

Charles F. Adams, Jr., The Ohio State University Michael Bell, Johns Hopkins University

CONFERENCE COMMITTEES

PROGRAM

CHAIR
WILLIAM F. FOX
University of Tennessee

MEMBERS

Gerard M. Brannon Clarence Brasfield Robert Cline Joseph J. Cordes Carol Douglas Harley T. Duncan Lowell Dworin Robert D. Ebel Wayne G. Eggert James Francis Jerome A. Geis Steven D. Gold Marcia Howard John J. Hudder Therese J. McGuire Thomas S. Neubig William H. Oakland David L. Sjoquist Emil M. Sunley Eric J. Toder

Christopher Zimmerman

Virginia Georgia Minnesota District of Columbia New Jersey Florida Minnesota New York District of Columbia District of Columbia Illinois District of Columbia Louisiana Georgia District of Columbia District of Columbia District of Columbia

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Retired, 3M Company
DANIEL SALOMONE
Minnesota Taxpayers Association

MEMBERS

Minnesota Department of Revenue 3M Company General Mills, Inc. Retired, Minnesota Tax Court Judge Retired, 3M Company

OFFICERS AND BOARD OF DIRECTORS

ELECTED OFFICERS

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Gerald D. Bair, Iowa Department of Revenue & Finance, Des Moines

FIRST VICE PRESIDENT

Helen F. Ladd, Duke University, Durham

SECOND VICE PRESIDENT

Sandy J. Navin, General Mills, Inc., Minneapolis

SECRETARY

Janet L. Staton, National Tax Association, Columbus

TREASURER

John D. Hogan, Georgia State University, Atlanta

PAST PRESIDENTS

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John H. Bowman, Virginia Commonwealth University, Richmond
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Wayne G. Eggert, AT&T, Morristown
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John J. Hudder, Price Waterhouse, Washington
Phillip L. Mann, Miller & Chevalier, Washington
M. D. Menssen, 3M Company, St. Paul
James R. Nunns, U. S. Department of the Treasury, Washington
Leslie E. Papke, Michigan State University, East Lansing
Danny M. Payne, Commonwealth of Virginia, Richmond
Roger O. Tew, Utah State Tax Commission, Salt Lake City
Ann Witte, Wellesley College, Wellesley

HONORARY MEMBERS

Richard M. Bird, University of Toronto, Toronto Douglas J. Sherbaniuk, Canadian Tax Foundation, Toronto

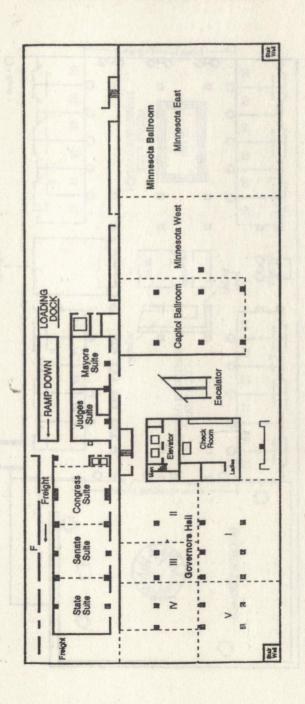
COUNSELER

Arthur D. Lynn, Jr., Columbus

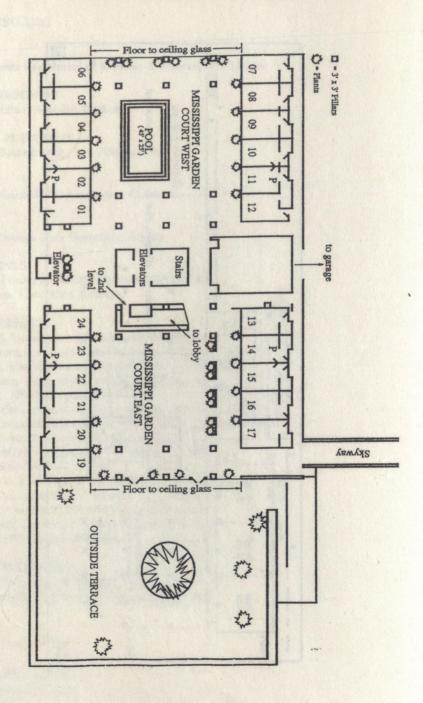
EXECUTIVE DIRECTOR

Frederick D. Stocker, Columbus

LOCATION OF MEETING ROOMS



LOCATION OF MEETING ROOMS



NOTES



National Tax Association 5310 East Main Street, Suite 104 Columbus, Ohio 43213 (614) 864-1221